

\$ WRUQH & RHP DQ - DFNVRQ

, P P LJ LDVIRQ DQG 7D[\$ WRUQH

/ R F D W IDFOOHID V

3 K R Q H

(P D LOP DOL 0 H

&RHP DQ / - DFNVRQ KDV EHHQ OFHQVHG VR SLDFWFH DZ LQ 7H[DV VLQFH + H LV DOR OFHQVHG VR SLDFWFH DZ LQ 0 LFKLW DQ + H LV D OFHQVHG & HVM LHG 3XEOE \$ FFRXQV DQWEI VKH 6VDVH RI 7H[DV 6VDVH %RDUG RI 3XEOE \$ FFRXQV DQF VLQFH

\$ WRUQH - DFNVRQ LV VKH P DQDJ LQJ VKDUHKROGHU RI VKH OMKRPEE P HGHQ - WDDDFRQ L D 70 WEDN KRQJ LNM p "ED P

DQG 1 DMRQDQW / DZ V , 1\$ VKHUH P LJ KWEH FHUWDLQ EHQHILW IRU D 8 QLVHG 6VDVHV & LVJ HQ 86 & RU / HJ DO 3HLP DGHQW5 HVLGHQW LQGLYLGXDQV Z LVK JUHHQ FDUGV VR KHCS LHXQLVH VKH LU IDP LO : H KHCS DSSO IRU YDURXV WSHV RI YLVDV GHSHQGLQJ XSRQ VKH IDFW DQG FLLFXP WDGQFHV RI HDFK LP P LJ LDQW VLXDVIRQ , Q DGGVIRQ VR KHCSLQ IDP LQHV Z LVK YDURXV WSHV RI YLVDV Z H DOR KHCS HQMMHV VR EUQJ LQ TXDQ LHG Z RUNHUV VXFK DV VNLQHG Z RUNHUV RU UHQ LRXV Z RUNHUV : KHQ LWFRP HV WIP H VR DGNXWWVDVXV RU VR EFRP H D 8 QLVHG 6VDVHV & LVJ HQ Z H KHCS LP P LJ LDQW LQ DGNXWP HQWRI WDVXV SURFWV NQRZ Q DV JHMLQJ D JUHHQ FDUG DQG Z H KHCS LP P LJ LDQW DSSO LQJ VR EFRP H D 8 QLVHG 6VDVHV & LVJ HQ VKURXJK QDVXUDQJ DVIRQ & RHP DQ - DFNVRQ 3 & DOR UHSUHVHQW VHO SHMMRQLU VXFK DV VKRVH Z KR DUH VHO SHMMRQLQJ XQGHU VKH 9 LROHQFH DJ DLQW: RP HQ \$ FW 9\$: \$ 9\$: \$ LV KXP DQV DUDQ LQHI XQGHU VKH 8 QLVHG 6VDVHV , P P LJ LDVIRQ DZ V GHVLJ QHG VR SURVFWV DEXVHG VSRXVHV DQG FKLGUHQ \$ 9\$: \$ SHMMRQ FDQ EH ILQHG EV DQ DEXVHG P DQ RU IHP DQ VSRXVH RU FKLG RI D 8 QLVHG 6VDVHV & LVJ HQ RU * UHQ & DUG + RGHU \$ QHV Z KR DUH YLFWP V RI FULP H P DA EH HQMMQHG VR VHO SHMMRQ EV XVH RI D 8 YLVD 9 LVD SHMMRQV DQG LP P LJ LDVIRQ DZ LV FRP SQDFVHG , WL V YHU LP SRUVDQWVKDW SHMMRQV KXP DQV DUDQ Z DLYHU DQG RVKHU LP P LJ LDVIRQ SDSHU Z RUN EH FRP SQVHG DFFXLDVHO Z LVK DSSURSUDVH VXSSRUWJ GRFXP HQVDVIRQ VR DYRLG IUXWV DQJ GHQ V DQG XQQHFHWDU GHQDQV \$ W & RHP DQ - DFNVRQ 3 & \ RX Z LQ UHFHLYH TXDQW SHURQDO QJ DO VHUFLHV FRP P LVVHG VR KHCSLQJ \ RX DFKLHYH \ RXU JRDOV , I \ RX \ RXU HP SQ\ HU RU IDP LO DUH VHNLQJ LP P LJ LDVIRQ FRXQVHO FRQVDFW & RHP DQ - DFNVRQ 3 & <RX VKRXQ DOR FRQVDFW DQ LP P LJ LDVIRQ DZ \ HU Z KHQ \ RX RU \ RXU DQHQ UHQVLYHV UHFHLYH D 1 RVMFH VR \$ SSHDU 17\$ \$ Q 17\$ LV VKH LQV D VIRQ R

, P P WDMRQ

VR DGGVMRQDO SHQDVMHV DQG LQYHVMJVMRQ EV VKH &LP LQDO, QYHVMJVMRQ ' LYVMRQ RI VKH ,56 7KH VDI ODZ
RI ILFH RI &RHP DQ -DFNVRQ 3 & UHSUHVHQW LP P LJUDQW DQG RVKHU 8 6 SHUMRQV LQYROYHG LQ)%\$5 DQG)\$7&\$
VDI GLVSVHMV : H DOR UHSUHVHQWDOHQV SDFHG LQ GHSRUVVMRQ DQG UHP RYDOSURFHHLQJV EDVHG RQ VDI IUDXG
FRQYLFVMRQV 2 UGLODULO EHIRUH D VDI LQJ XQLWFDQ FROHFWD VDI ODELOW VKHUH P XWWEH D VDI DVHWP HQWDQG
GHP DQG IRU SD P HQW ,I VKH VDI SD HU GLVSVHMV VKH UHVRQDEOHQHV RI VKH DVHWP HQWRU GLVSVHMV VKH
DP RXQWRI VKH DVHWP HQW VKH VDI SD HU P DA EH DEOH VR GHJRVDMH Z LVK VKH VDI H[DP LQLQJ XQLW VDI DXGLVRU
RU VDI DSSHDOV XQLWVR DVHWP SWVR UHVROYH VKH VDI GLVSVHM Z LVKRXW QWJVMRQ ,I VKH VDI GLVSVHM LV QRW
UHVROYHG DWVKH DGP LQLWDMVYH OYHO VKH VDI SD HU P DA EH DEOH VR ILOH VXLWLQ 8 QLVHG 6VDMHV 7DI &RXUW
) HGHDO &RXUWRI &DLP V RU 8 QLVHG 6VDMHV ' LVMFW &RXUW \$QG LI 6VDMH VDI LQJ DXVKRULVMHV DUH LQYROYHG
XQLHVRQHG 6VDMH VDI GLVSVHMV DUH VXENHFWR VR NKGLFDO UHYLHZ LQ VKH DSSURSUDVMH 6VDMH ' LVMFW &RXUW
\$JDLQ LQ DQ VDI FRQWRYHUM VDI SD HUV RUGLODULO VKRXG DVHWP SWVR UHVROYH VKH VDI GLVSVHM DWVKH DXGLW
RU DGP LQLWDMVYH DSSHDOV OYHO LI DWDO SRVLEOH ,WLV LP SRUVDQWVR KLH D VDI DWVRQH HDU LQ VKH VDI
GLVSVHM 7KH ODZ ILLP RI &RHP DQ -DFNVRQ 3 & UHSUHVHQW VDI SD HUV DWVKH DXGLWDQG DSSHDOV OYHO DV
ZHOODV LQ VKH 8 QLVHG 6VDMHV 7DI &RXUW) HGHDO &RXUWRI &DLP V 8 6 ' LVMFW &RXUWDQG VKH 6VDMH &RXUW LQ
7HI DV

,Q DGGVMRQ VR RXU VDI FRQWRYHUM SDFVMFH &RHP DQ -DFNVRQ 3 & UHSUHVHQW LQGLYLGXDOV DQG EXVLQHWHV
LQ HVMH SDOQLQJ DVHWSURVHFVMRQ EXVLQHV WVKFKUQJ UHVROVMRQ EX VDOH P HU HU WUDQVDFVMRQV DQG
WVW GLVSVHM SUREOH V 7KH ILLP DWLWV IDP LQHV Z LVK : LQ 6SHFDO 1HHGV 7UKWV 7UKWV DQG 7UKWV
\$GP LQLWDMRQ ' LVSVHM VXFK DV UHP RYDORI DQ HUDQWVWVWH RU RVKHU WVKWDGP LQLWDMRQ GLVSVHM ,Q
HYHU LQWDFH Z H UHVSFWVKH FRQLGHQVDOQDVXUH RI RXU FOHQVM ILODQFDOVLVXDMRQ DQG Z RUN YHU FOVHO
Z LVK VKHP LQ VHHNLQJ VKH ULJKWVRQVMRQ &RQVDFWVKH ODZ ILLP RI &RHP DQ -DFNVRQ 3 & DW
VRVKHHEFH DFRQXODSRQZVMJDMQDQG HVMH SDOQLQJ ODZ \ HU VRGD

► * RYHUQP HQW & RQWDFW / DZ ~~ESLFR~~ RQSLDFVRW NFRY UW QRYHH P RQ SLDVXU P RQGLMLB VXF
7KHUODZ FKLP ...ITUE

- ▶ / LWJ DWRQ 3 HUFHQVDJ H
- ▶ %DU\$ GP LVLQRQV
- ▶ (GXFDWRQ
- ▶ &QWVHV 6 HP LQDUV
- ▶ 3 URI HWLQRQDO\$ WRFLDWRQV DQG 0 HP EHUVKLSV
- ▶ 3 UR %RQR \$ FVLYLVHV
- ▶ / DQJ XDJ HV
 - ▶ , P P LJ DWRQ 1 DVXLDQJ DWRQ
 - ▶ 7D[/ DZ
 - ▶ &RQWDFW
 - ▶ * RYHUQP HQW&RQWDFW
 - ▶ RI 3LDFV\FH ' HYRVHG VR / LWJ DWRQ
 - ▶ 7H[DV
 - ▶ 0 LFKLJ DQ
 - ▶ 8 6 ' LWLFW&RXUW1 RUVKHUQ ' LWLFWRI 7H[DV
 - ▶ 8 6 ' LWLFW&RXUW(DV#HUQ ' LWLFWRI 7H[DV
 - ▶ 8 6 ' LWLFW&RXUW(DV#HUQ ' LWLFWRI 0 LFKLJ DQ
 - ▶ 8 6 &RXUWRI \$SSHDOV VK &LLFXLW
 - ▶ 8 6 &RXUWRI) HGHLDQ&DLP V
 - ▶ 8 6 7D[&RXUW
 - ▶ 6RXVKHUQ 0 HMKRGLW8 QLYHULW 6FKRRORI / DZ ' DQDV 7H[DV
 - ▶ - '
 - ▶ 8 QLYHULW RI * HRULD \$VKHQV * HRULD
 - ▶ 0 \$
 - ▶ 0 DNRU \$FFRXQMIQJ
 - ▶ \$UNDQVDV 6VDVH 8 QLYHULW
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 - ▶ 0 DNRU \$FFRXQMIQJ
 - ▶ &RQWVXFWRQ &DLP V \$YRLGDQFH 6HP LQDU \$XWVQ &RP P HUFIDO&RUSRU \

